



Appendix 5 - Revenue Savings Monitor

Savings Proposal Title	Description	Portfolio	Cash Limit	Cash Limit Description	Exp / Income	Permanent Saving Value £000	One-Off Saving Value £000	Permanent Savings Delivery Forecast	One-Off Savings Delivery Forecast	Total Savings Delivery Forecast	Total Savings Forecast Variance	Saving delayed until 2025/26	Saving mitigated by one-off underspend or income	Saving mitigated on an on-going basis	On-going budget pressure	Variance Commentary
<b>Portfolio: Economic And Cultural Sustainable Development</b>																
Heritage Services additional income	Gross income uplift for 24/25 based on business plan projections.	Economic And Cultural Sustainable Development	1018	Heritage Services	Income	(4,270)	0	(4,270)	0	(4,270)	0	0	0	0	0	Forecast as fully delivered
Corporate landlord: centralisation of facilities management	Centralisation of our facilities management activity to generate efficiency savings in the management of Council-owned buildings, and growing income from construction/project delivery service.	Economic And Cultural Sustainable Development	1038	Corporate Estate Including R&M	Exp	(100)	0	0	0	0	100	100	0	0	0	Delays in implementing the Corporate Landlord Model (CLM) has meant associated efficiency savings have not been delivered. Resource is in place to progress the implementation of the CLM for 2025/26.
Bath Quays South Lettings	New lettings secured for Bath Quays South offices over and above previous financial projections.	Economic And Cultural Sustainable Development	1052	Regeneration	Income	(600)	0	0	0	0	600	600	0	0	0	Delays in filling all rentable floor space, coupled with some rent free periods has meant the budgeted income level will not be achieved in 2024/25. However, the £600k will materialise for 2025/26.
City and Town Centre Management Service redesign	Implement transformational change to deliver services in a different way across City & Town Centre Management, including Events & Film Office.	Economic And Cultural Sustainable Development	1121	Events & Active Lifestyles	Exp	(60)	0	(60)	0	(60)	0	0	0	0	0	Forecast as fully delivered
Business and Skills: recharge officer time to projects	Provide Business and Skills services to employers through external grant funded activity only and reduce additional Council support.	Economic And Cultural Sustainable Development	1128	Business & Skills	Exp	(38)	0	(38)	0	(38)	0	0	0	0	0	Forecast as fully delivered
<b>Economic And Cultural Sustainable Development Total</b>						<b>(5,068)</b>	<b>0</b>	<b>(4,368)</b>	<b>0</b>	<b>(4,368)</b>	<b>700</b>	<b>700</b>	<b>0</b>	<b>0</b>	<b>0</b>	

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<b>Portfolio: Adults Services</b>																
Royal Victoria Park leisure facilities	Procurement of new operator for RVP café, tennis, adventure golf, and event spaces (incl. ice rink) presents opportunity to increase income.	Adult Services	1019	Leisure	Income	(10)	0	(10)	0	(10)	0	0	0	0	0	Forecast as fully delivered
Social care package review	Review of care packages so that they match user needs in an affordable way.	Adult Services	1073	Adults & Older People-Mental Health Commissioning	Exp	(61)	0	(61)	0	(61)	0	0	0	0	0	Forecast as fully delivered
Social care package review	Review of care packages so that they match user needs in an affordable way.	Adult Services	1088	Older People & Physically Disabled Purchasing	Exp	(185)	0	(185)	0	(185)	0	0	0	0	0	Forecast as fully delivered
Commissioning	Commission local services to match users needs in an affordable way.	Adult Services	1091	Learning Disabilities Commissioning	Exp	(230)	0	(230)	0	(230)	0	0	0	0	0	Forecast as fully delivered
Social care package review	Review of care packages so that they match user needs in an affordable way.	Adult Services	1093	Physical Disability, Hearing & Vision	Exp	(24)	0	(24)	0	(24)	0	0	0	0	0	Forecast as fully delivered
Commissioning	Commission local services to match users needs in an affordable way.	Adult Services	1093	Physical Disability, Hearing & Vision	Exp	(50)	0	(50)	0	(50)	0	0	0	0	0	Forecast as fully delivered
Review of Better Care Fund	Improved Better Care Fund with enhanced allocation process whilst protecting social care expenditure.	Adult Services	1110	Better Care Fund	Exp	(200)	0	(200)	0	(200)	0	0	0	0	0	Forecast as fully delivered
Community Support Contracts	Review and re-commission community support contracts.	Adult Services	1110	Better Care Fund	Exp	(400)	0	0	0	0	400	0	400	0	0	The saving will not be achieved in the original planned areas in 2024/25 and will be mitigated from temporary grant funding identified elsewhere in the service.
Commissioning review	Planned review of commissioning model across Adult and Children's Services.	Adult Services	1123	Adults Management and Safeguarding	Exp	(250)	0	(250)	0	(250)	0	0	0	0	0	Forecast as fully delivered
Community Resource Centres	Redesign in-house services so that they match areas of high demand for care.	Adult Services	1124	Community Resource Centres & Extra Care Income	Exp	(300)	0	(300)	0	(300)	0	0	0	0	0	Forecast as fully delivered
<b>Adult Services Total</b>						<b>(1,710)</b>	<b>0</b>	<b>(1,310)</b>	<b>0</b>	<b>(1,310)</b>	<b>400</b>	<b>0</b>	<b>400</b>	<b>0</b>	<b>0</b>	
<b>Portfolio: Children's Services</b>																
Specialist commissioning	Rebasing of contracts as part of the commissioning review.	Children's Services	1076	Children, Young People & Families	Exp	(500)	0	(500)	0	(500)	0	0	0	0	0	Forecast as fully delivered
Reprofiled transformation savings	Remodelling of service delivery to increase in house provision.	Children's Services	1076	Children, Young People & Families	Exp	(460)	0	(460)	0	(460)	0	0	0	0	0	Forecast as fully delivered
Reduce Children's Services discretionary spend	Reduce discretionary spending in areas including family support.	Children's Services	1077	Inclusion & Prevention	Exp	(150)	0	(129)	0	(129)	21	0	21	0	0	The full saving will not be achieved in the original planned areas and will be mitigated from underspends identified elsewhere in the service.
Health and Wellbeing Services	Health improvement projects re-evaluation - £200k savings applied to Children's	Children's Services	1116	Integrated Commissioning - CYP	Exp	(200)	0	(200)	0	(200)	0	0	0	0	0	Forecast as fully delivered
Reduce Children's Services discretionary spend	Reduce discretionary spending in areas including family support.	Children's Services	1116	Integrated Commissioning - CYP	Exp	(150)	0	(25)	0	(25)	125	0	125	0	0	The full saving will not be achieved in the original planned areas and will be mitigated from underspends identified elsewhere in the service.
<b>Children's Services Total</b>						<b>(1,460)</b>	<b>0</b>	<b>(1,314)</b>	<b>0</b>	<b>(1,314)</b>	<b>146</b>	<b>0</b>	<b>146</b>	<b>0</b>	<b>0</b>	

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<b>Portfolio: Highways</b>																
Parking Services: income rebasing	Income generated from the implementation of Emission Based P&D, RPZ schemes, Permit changes and Enforcement Review	Highways	1103	Transport & Parking Services - Parking	Income	(225)	0	(225)	0	(225)	0	0	0	0	0	Forecast as fully delivered
Parking Services: income rebasing	Review of in-year 23/24 parking income due to increased demand over and above budgeted value	Highways	1103	Transport & Parking Services - Parking	Income	(600)	0	(600)	0	(600)	0	0	0	0	0	Forecast as fully delivered
Parking charge increases and implementation of new emissions-based parking charges	Inflationary price rises, alongside the introduction of emission-based parking charges for all vehicles to all locations in Bath (on and off street), Keynsham, Saltford, Midsomer Norton, and Radstock. Motorbikes will also require valid permits in residential parking zones.	Highways	1103	Transport & Parking Services - Parking	Income	(206)	0	(206)	0	(206)	0	0	0	0	0	Forecast as fully delivered
Parking Services: income rebasing	Increased income from Park and Ride service	Highways	1104	Transport & Parking Services - Public & Passenger Transport	Income	(60)	0	(60)	0	(60)	0	0	0	0	0	Forecast as fully delivered
Parking Services: income rebasing	Increased income from street works	Highways	1133	Network & Traffic Management	Income	(160)	0	(160)	0	(160)	0	0	0	0	0	Forecast as fully delivered
<b>Highways Total</b>						<b>(1,251)</b>	<b>0</b>	<b>(1,251)</b>	<b>0</b>	<b>(1,251)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Portfolio: Neighbourhood Services</b>																
Income from new fees and charges for businesses	Introduction of new chargeable services for commercial customers in our fleet workshop, and charge developers for waste & recycling containers to be provided for each new build property.	Neighbourhood Services	1101	Neighbourhoods & Environment - Waste & Fleet Services	Income	(89)	0	(89)	0	(89)	0	0	0	0	0	Forecast as fully delivered
Operational & contract efficiencies	Efficiency savings through changes to operational practices of both council and contractor run services.	Neighbourhood Services	1101	Neighbourhoods & Environment - Waste & Fleet Services	Exp	(362)	0	(362)	0	(362)	0	0	0	0	0	Forecast as fully delivered
Weekday Recycling Centre efficiency savings	Retaining 7 day access to waste recycling sites whilst managing opening times of each most efficiently.	Neighbourhood Services	1101	Neighbourhoods & Environment - Waste & Fleet Services	Exp	(60)	0	(60)	0	(60)	0	0	0	0	0	Forecast as fully delivered
Parks Service redesign	Implement transformational change to deliver services in a different way across Parks & Green Spaces.	Neighbourhood Services	1102	Neighbourhoods & Environment - Parks & Bereavement Services	Exp	(40)	0	(40)	0	(40)	0	0	0	0	0	Forecast as fully delivered
Customer experience programme	Conduct a review of customer experience to support customer channel shift and seek to maximise the use of our channels to manage customer contact more efficiently.	Neighbourhood Services	1122	Customer Services (Including Libraries)	Exp	(115)	0	(55)	0	(55)	60	60	0	0	0	The savings target should be partially delivered in year through starting to digitise letter correspondence in key service areas from January. The remainder of the saving will be delivered in 2025/26 with further rollout of digital correspondence.
<b>Neighbourhood Services Total</b>						<b>(666)</b>	<b>0</b>	<b>(606)</b>	<b>0</b>	<b>(606)</b>	<b>60</b>	<b>60</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Cross Portfolio Savings</b>																
Contract savings	Volume cap or reduce our contract spend by 3%.	Multiple Portfolios	N/A	Multiple Cash Limits	Exp	(850)	0	(696)	0	(696)	154	154	0	0	0	It is not possible for all services to meet the 3% contract spend target, particularly when existing contracts have not expired. Therefore some of the savings will be delayed until 2025/26.
<b>Cross Portfolio Total</b>						<b>(850)</b>	<b>0</b>	<b>(696)</b>	<b>0</b>	<b>(696)</b>	<b>154</b>	<b>154</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Council Total</b>						<b>(16,419)</b>	<b>0</b>	<b>(12,809)</b>	<b>0</b>	<b>(12,809)</b>	<b>3,610</b>	<b>964</b>	<b>2,646</b>	<b>0</b>	<b>0</b>	